

In addition to the strategy meeting in September 2020, the Board held 10 meetings in 2020 to discuss matters relating to the Group's strategies, business operations, performance, governance, risk management, regulatory compliance, CSR, and human capital. The Chairman also had regular gatherings with other Directors, occasionally without the presence of the Chief Executive, to consider issues in an informal setting.

Attendance Record of Directors and Committee Members in 2020¹

	2020 AGM	Board	Audit Committee	Board Executive Committee	CSR Committee	Investment Committee	Nomination and Governance Committee	Panel Member Selection Committee	Remuneration Committee	Risk Committee	Risk Management Committee (statutory)
Number of Meetings	1	10	4	5	4	4	6	–²	5	5	5
INEDs											
Laura M Cha (Chairman) ³	1/1	10/10		5/5	4/4		6/6		5/5	5/5	5/5
Apurv Bagri	1/1	10/10					4/6				
T C Chan ⁴	1/1	10/10	4/4				6/6	–		5/5	2/2
C H Cheah	1/1	10/10		5/5		4/4	5/6	–	5/5		
Susan Chow ⁵		6/6							4/4	3/3	3/3
Anita Fung	1/1	10/10	4/4			3/4		–			
Rafael Gil-Tienda	1/1	10/10					5/6	–	5/5		
Fred Hu ⁶	0/1	9/10			2/2	4/4			4/5		
Benjamin Hung ⁷	1/1	10/10				3/4	4/4				
Hugo Leung ⁸	1/1	10/10	4/4	5/5	2/2	4/4		–		5/5	
John Williamson ⁹	1/1	10/10	4/4	5/5	4/4				4/5	5/5	5/5
Stephen Yiu	1/1	10/10	4/4		4/4					5/5	
Executive Director											
Charles Li	1/1	10/10		4/5	4/4						
Market Professionals											
Clara Chan ¹⁰											1/1
Daisy Cheung ¹¹											4/5
Lawrence Lam											4/5
Clement Lau ¹⁰											4/4
Rico Leung											5/5
Barbara Shiu											4/5
Attendance Rate	92%	99%	100%	96%	100%	90%	88%	N/A	93%	100%	93% ¹²

1 During 2020, certain members of the Board also performed a regulatory role by serving as members of the Listing Nominating Committee and the Listing Policy Panel, and attending as the chairman, the deputy chairman, or a member of the hearings held by the Listing Appeals Committee of the Exchange.

2 No meeting was held by the Panel Member Selection Committee during 2020.

3 Mrs Cha was redesignated from chairman to member of the Risk Committee on 2 January 2020.

4 Mr Chan ceased to be a member of the Risk Management Committee (statutory) on 7 May 2020.

5 Mrs Chow was appointed as a Director and a member of the Remuneration Committee, the Risk Committee, and the Risk Management Committee (statutory) on 7 May 2020.

6 Dr Hu was appointed to the CSR Committee on 7 May 2020.

7 Mr Hung was appointed to the Nomination and Governance Committee on 7 May 2020.

8 Mr Leung ceased to be a member of the CSR Committee on 7 May 2020.

9 Mr Williamson was appointed as the chairman of the Risk Committee and a member of the Risk Management Committee (statutory) on 2 January 2020.

10 Ms Chan was appointed to the Risk Management Committee (statutory) on 17 October 2020 to replace Mr Lau.

11 Ms Cheung was appointed to the Risk Management Committee (statutory) on 1 January 2020 to replace Gao Yingxin.

12 The attendance rate calculation took into account the attendance by the alternate member of the committee.