## **Question 1**

Do you agree with our proposal to introduce a code provision ("CP") requiring an issuer's board to set culture in alignment with issuer's purpose, value and strategy?

No

Please give reasons for your views.

It is too metaphysical to disclose it in writing.

### Question 2a

Do you agree with our proposal to introduce a CP requiring establishment of an anti-corruption policy?

Yes

Please give reasons for your views.

It aligns with the current requirements of ESG Reporting Guide (App. 27).

## **Question 2b**

Do you agree with our proposal to upgrade a Recommended Best Practice ("RBP") to CP requiring establishment of a whistleblowing policy?

Yes

Please give reasons for your views.

I believe that most of listed companies have already established whistleblowing policy.

### **Question 3**

Do you agree with our proposal to introduce a CP requiring disclosure of a policy to ensure independent views and input are available to the board, and an annual review of the implementation and effectiveness of such policy?

No

Please give reasons for your views.

The policy for nomination of directors of a listco has already mentioned the nomination criteria of an

INED. Seems repeated.

#### **Question 4a**

Do you agree with our proposal regarding re-election of an independent non-executive director serving more than nine years ("Long Serving INEDs") to revise an existing CP to require (i) independent shareholders' approval; and (ii) additional disclosure on the factors considered, the process and the board or nomination committee's discussion in arriving at the determination in the explanation on why such Long Serving INED is still independent and should be re-elected?

Yes

### Please give reasons for your views.

Strongly support item (i) because approval from independent shareholders can enhanced the credibility of the re-appointment of Long Serving INEDs.

However, please provide guidance with detailed practical suggestion on preparing the related disclosure in the circular, proxy form (if appropriate) and the poll results announcement.

## **Question 4b**

Do you agree with our proposal to introduce a CP requiring an issuer to appoint a new independent non-executive director ("INED") at the forthcoming annual general meeting where all the INEDs on the board are Long Serving INEDs, and disclosing the length of tenure of the Long Serving INEDs on the board on a named basis in the shareholders' circular?

No

Please give reasons for your views.

Listco will have heavy burden to look for a suitable candidate to act as INED.

#### **Question 5**

Do you agree with our proposal to introduce a new RBP that an issuer generally should not grant equity-based remuneration (e.g. share options or grants) with performance-related elements to INEDs as this may lead to bias in their decision-making and compromise their objectivity and independence?

No

Please give reasons for your views.

Equity-based remuneration is an incentive to encourage INEDs to bring more independent view and suggestion to listco.

In case both proposed RBP E.1.9 and CP B.2.4 will become effective, will it reduce the suitable person's willing to act as INED?

### **Question 6a**

Do you agree with our proposal to highlight that diversity is not considered to be achieved by a single gender board in the note of the Rule?

No

Please give reasons for your views.

Better to put under "comply or explain" because it is a bit difficult to look for suitable female candidate in the current market, especially for some industries such as mining industry. If this proposal will be under MDR, some newly appointed female director may be the wife, daughter or relatives of the current executive director and will only become a vase in the board.

### **Question 6b**

Do you agree with our proposal to introduce a Mandatory Disclosure Requirement ("MDR") requiring all listed issuers to set and disclose numerical targets and timelines for achieving gender diversity at both: (a) board level; and (b) across the workforce (including senior management)?

No

Please give reasons for your views.

Not understanding the meaning of "numerical targets and timelines"

## **Question 6c**

Do you agree with our proposal to introduce a CP requiring the board to review the implementation and effectiveness of its board diversity policy annually?

Yes

Please give reasons for your views.

Currently the board (through nomination committee) has already reviewed the board diversity policy annually.

## **Question 6d**

Do you agree with our proposal to amend the relevant forms to include directors' gender

information?
Yes
Please give reasons for your views.
Question 7
Do you agree with our proposal to upgrade a CP to Rule requiring issuers to establish a nomination committee chaired by an INED and comprising a majority of INEDs?
Yes
Please give reasons for your views.
But, can it be a longer transition period for the listco whose NC is now chaired by the board of chairman to change its NC chairman?
Question 8
Do you agree with our proposal to upgrade a CP to a MDR to require disclosure of the issuer's shareholders communication policy (which includes channels for shareholders to communicate their views on various matters affecting issuers, as well as steps taken to solicit and understand the views of shareholders and stakeholders) and annual review of such policy to ensure its effectiveness?
Yes
Please give reasons for your views.
The listco has already reviewed the shareholders communication policy annually and keep looking for different channels to enhance its communication with the shareholders/stakeholders.
Question 9
Do you agree with our proposal to introduce a Rule requiring disclosure of directors' attendance in the poll results announcements?
Yes
Please give reasons for your views.

# **Question 10**

Do you agree with our proposal to delete the CP that requires issuers to appoint non-executive
directors for a specific term?

Yes

Please give reasons for your views.

## **Question 11**

Do you agree with our proposal to elaborate the linkage in the Code by (a) setting out the relationship between corporate governance and environmental, social and governance ("ESG") in the introductory section; and (b) including ESG risks in the context of risk management under the Code?

Yes

Please give reasons for your views.

## **Question 12**

Do you agree with our proposal to amend the Rules and the ESG Guide to require publication of ESG reports at the same time as publication of annual reports?

Yes

Please give reasons for your views.

# **Question 13**

Do you have any comments on how the re-arranged Code is drafted in the form set out in Appendices III and IV to the Consultation Paper and whether it will give rise to any ambiguities or unintended consequences?

No

Please give reasons for your views.

## **Question 14**

In addition to the topics mentioned in the Consultation Paper, do you have any comments regarding what to be included in the new guidance letter on corporate governance (i.e. CG GL) which may be helpful to issuers for achieving the Principles set out in the Code?

No

Please give reasons for your views.

# **Question 15a**

Do you agree with our proposed implementation dates for all proposals (except the proposals on Long Serving INED): the financial year commencing on or after 1 January 2022?

Yes

Please give reasons for your views.

# **Question 15b**

Do you agree with our proposed implementation dates for proposals on Long Serving INED: the financial year commencing on or after 1 January 2023?

Yes

Please give reasons for your views.