Question 1

Do you agree with our proposal to introduce a code provision ("CP") requiring an issuer's board to set culture in alignment with issuer's purpose, value and strategy?

No

Please give reasons for your views.

It is very difficult to substantiate what is the culture of the Company and different companies have different interpretation and there is no universal term that can give an accurate description of the word "culture". In particular, the issuer may change its business scope and strategy from time to time to cater for changing economic environment and culture is hard to define.

Question 2a

Do you agree with our proposal to introduce a CP requiring establishment of an anti-corruption policy?

Yes

Please give reasons for your views.

Question 2b

Do you agree with our proposal to upgrade a Recommended Best Practice ("RBP") to CP requiring establishment of a whistleblowing policy?

No

Please give reasons for your views.

Every Company has its own reporting and monitoring system and a mandatory upgrade to CP is not reasonable.

Question 3

Do you agree with our proposal to introduce a CP requiring disclosure of a policy to ensure independent views and input are available to the board, and an annual review of the implementation and effectiveness of such policy?

No

Please give reasons for your views.

The INEDs will exercise their own discretion on giving independent views to the Company and it is unreasonable to introduce policy to measure such discretion.

Question 4a

Do you agree with our proposal regarding re-election of an independent non-executive director serving more than nine years ("Long Serving INEDs") to revise an existing CP to require (i) independent shareholders' approval; and (ii) additional disclosure on the factors considered, the process and the board or nomination committee's discussion in arriving at the determination in the explanation on why such Long Serving INED is still independent and should be re-elected?

No

Please give reasons for your views.

It is not justifiable to restrict the requirement for the re-election of an INED.

We find the definition of "Independent Shareholders" under Note to Rule 13.39 of Main Board Listing Rules is different from the subsequent proposed definition of "Independent Shareholders" under this revised consultation paper. This is not reasonable to seek the opinion from the public on this proposal.

Question 4b

Do you agree with our proposal to introduce a CP requiring an issuer to appoint a new independent non-executive director ("INED") at the forthcoming annual general meeting where all the INEDs on the board are Long Serving INEDs, and disclosing the length of tenure of the Long Serving INEDs on the board on a named basis in the shareholders' circular?

No

Please give reasons for your views.

We disagree to introduce a CP to disclose INEDs' length of tenure on a named basis in the shareholder's circular, because an INED's tenure of service has no effect on his/her independence.

Question 5

Do you agree with our proposal to introduce a new RBP that an issuer generally should not grant equity-based remuneration (e.g. share options or grants) with performance-related elements to INEDs

as this may lead to bias in their decision-making and compromise their objectivity and independence?
Yes
Please give reasons for your views.
Question 6a
Do you agree with our proposal to highlight that diversity is not considered to be achieved by a single gender board in the note of the Rule?
No
Please give reasons for your views.
Count on talent not in gender employment.
Question 6b
Do you agree with our proposal to introduce a Mandatory Disclosure Requirement ("MDR") requiring all listed issuers to set and disclose numerical targets and timelines for achieving gender diversity at both: (a) board level; and (b) across the workforce (including senior management)?
No
Please give reasons for your views.
This issue could have a significant impact on different and diverse types of businesses. The proposed MDR may not be suitable for all kinds of working level
Question 6c
Do you agree with our proposal to introduce a CP requiring the board to review the implementation and effectiveness of its board diversity policy annually?
Yes
Please give reasons for your views.
Question 6d

Do you agree with our proposal to amend the relevant forms to include directors' gender information?
Yes
Please give reasons for your views.
Question 7
Do you agree with our proposal to upgrade a CP to Rule requiring issuers to establish a nomination committee chaired by an INED and comprising a majority of INEDs?
Yes
Please give reasons for your views.
Question 8
Do you agree with our proposal to upgrade a CP to a MDR to require disclosure of the issuer's shareholders communication policy (which includes channels for shareholders to communicate their views on various matters affecting issuers, as well as steps taken to solicit and understand the views of shareholders and stakeholders) and annual review of such policy to ensure its effectiveness?
Yes
Please give reasons for your views.
Question 9
Do you agree with our proposal to introduce a Rule requiring disclosure of directors' attendance in the poll results announcements?
No
Please give reasons for your views.
We question whether this Rule should be introduced as the attendance of directors at general meetings

has to be disclosed in the listed issuers' corporate governance report. The existing CP A.5.5 of Appendix 14 to the Main Board Listing Rule has already required the issuer to make the disclosure in the Corporate Governance Report annually for such disclosure. This will be the duplicate disclosure and is not necessary.

Question 10

Do you agree with our proposal to delete the CP that requires issuers to appoint non-executive directors for a specific term?

Yes

Please give reasons for your views.

Question 11

Do you agree with our proposal to elaborate the linkage in the Code by (a) setting out the relationship between corporate governance and environmental, social and governance ("ESG") in the introductory section; and (b) including ESG risks in the context of risk management under the Code?

Yes

Please give reasons for your views.

Question 12

Do you agree with our proposal to amend the Rules and the ESG Guide to require publication of ESG reports at the same time as publication of annual reports?

Yes

Please give reasons for your views.

Question 13

Do you have any comments on how the re-arranged Code is drafted in the form set out in Appendices III and IV to the Consultation Paper and whether it will give rise to any ambiguities or unintended consequences?

N	\sim

Please give reasons for your views.

Question 14

In addition to the topics mentioned in the Consultation Paper, do you have any comments regarding what to be included in the new guidance letter on corporate governance (i.e. CG GL) which may be helpful to issuers for achieving the Principles set out in the Code?

No

Please give reasons for your views.

Question 15a

Do you agree with our proposed implementation dates for all proposals (except the proposals on Long Serving INED): the financial year commencing on or after 1 January 2022?

Yes

Please give reasons for your views.

Question 15b

Do you agree with our proposed implementation dates for proposals on Long Serving INED: the financial year commencing on or after 1 January 2023?

No

Please give reasons for your views.

See reasons stated in 4(a) & (b) above.