#### **Submitted via Qualtrics**

(Anonymous)

Company/Organisation view

**Investment Manager** 

#### **Question 1**

Do you agree with our proposal to introduce a new Code Provision (CP) under the Corporate Governance Code (CG Code) requiring issuers without an independent board chair to designate one independent non-executive director (INED) as a Lead INED to enhance engagement with investors and shareholders?

Yes

#### Please provide reasons for your views.

A lead INED can strengthen the independent voice within the board and enhance the communication between the Company and its investors.

## Question 2(a)

Regarding continuous professional development for directors, do you agree with our proposal to make continuous professional development mandatory for all existing directors, without specifying a minimum number of training hours?

Yes

## Please provide reasons for your views.

It is vital that directors for listed companies are up to date with the latest market and regulatory changes to fulfill their duties. A mandatory continuous professional development program can encourage directors to refresh their skills on an ongoing basis.

### Question 2(b)

Regarding continuous professional development for directors, do you agree with our proposal to require First-time Directors to complete a minimum of 24 hours of training within 18 months following their appointment?

Yes

#### Please provide reasons for your views.

The new requirement can ensure new directors have sufficient training and knowledge to fulfill their duties. However, to categorize an experienced

director as a First-time Directors if he/she has not served as a director of an issuer listed on the Exchange for three years is probably too short, a period of five years or more would be more suitable.

## Question 2(c)

Regarding continuous professional development for directors, do you agree with our proposal to define "First-time Directors" to mean directors who (i) are appointed as a director of an issuer listed on the Exchange for the first time; or (ii) have not served as a director of an issuer listed on the Exchange for a period of three years or more prior to their appointment?

No

## Please provide reasons for your views.

As per my response for the previous question, a period of three years is probably too short and a period of five years or more would be more suitable.

# Question 2(d)

Regarding continuous professional development for directors, do you agree with our proposal to specify the specific topics that must be covered under the continuous professional development requirement?

Yes

#### Please provide reasons for your views.

The specific topics regime would encourage directors to stay up to date especially the key topics that are most relevant to allow them to fulfill their duties.

#### **Question 3**

Do you agree with the proposed consequential changes to Principle C.1 and CP C.1.1 of the CG Code?

Yes

#### Please provide reasons for your views.

As per our comments from question 2.

#### Question 4

Do you agree with our proposal to upgrade the current Recommended Best Practice (RBP) in the CG Code to a CP requiring issuers to conduct regular board performance reviews at least every two years and make disclosure as set out in CP B.1.4?

No

### Please provide reasons for your views.

A regular board performance reviews would burden and discourage companies to list on the HKEX.

#### **Question 5**

Do you agree with our proposal to introduce a new CP requiring issuers to maintain a board skills matrix and make disclosure set out in CP B.1.5?

Yes

## Please give reasons for your views.

The proposal would enhance investor communication and alignment among stakeholders.

## Question 6(a)

In relation to our proposal to introduce a "hard cap" of six listed issuer directorships that INEDs may hold, do you agree with the hard cap to ensure that INEDs are able to devote sufficient time to carry out the work of the listed issuers?

Yes

## Please provide reasons for your views.

The proposal would mitigate the Overboarding situation and encourage INED to devote sufficient time and attention to the affairs of the listed companies.

## Question 6(b)

In relation to our proposal to introduce a "hard cap" of six listed issuer directorships that INEDs may hold, do you agree with the proposed three-year transition period to implement the hard cap?

Yes

#### Please provide reasons for your views.

Issuers should have sufficient time to adopt to the new regime.

#### **Question 7**

Do you agree with the proposal to introduce a new Mandatory
Disclosure Requirement (MDR) in the CG Code to require the nomination
committee to annually assess and disclose its assessment of each
director's time commitment and contribution to the board?

Yes

## Please provide reasons for your views.

The proposal would encourage directors to deploy sufficient time and attention to fulfill their duties.

## Question 8(a)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree with the proposed hard cap to strengthen board independence?

No

## Please give reasons for your views.

Long serving INED could ensure continuation of corporate strategies and governance at the board level, it can also be disastrous if more than one INED reach their "hard cap" within a short period of time which is quite common in practice. We believe the current regime is sufficient to ensure the independent of the INED.

## Question 8(b)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree that a person can be re-considered as an INED of the same issuer after a two-year cooling-off period?

No

#### Please provide reasons for your views.

We are not supportive of a "hard cap" of nine years.

#### Question 8(c)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree with the proposed three-year transition period in respect of the implementation of the hard cap?

No

#### Please provide reasons for your views.

We are not supportive for a "hard cap" of nine years.

### Question 9

Do you agree with the proposal to require all issuers to disclose the length of tenure of each director in the CG Report?

Yes

Please provide reasons for your views.

This would enhance transparency and investors communication.

#### **Question 10**

Do you agree with our proposal to introduce a CP requiring issuers to have at least one director of a different gender on the nomination committee?

No

Please provide reasons for your views.

This should be a recommendation rather than a requirement. Having a suitable person from an experience or skill perspective is more important.

## Question 11

Do you agree with our proposal to introduce a Listing Rule to require issuers to have and disclose a diversity policy for their workforce (including senior management)?

No

Please provide reasons for your views.

As per our comments from the previous question, this should be a recommendation rather than a requirement.

# **Question 12**

Do you agree with our proposal to upgrade from a CP to a MDR the requirement on the annual review of the implementation of an issuer's board diversity policy?

No

Please provide reasons for your views.

As per our comment from the previous question, this should be a recommendation rather than a requirement.

#### **Question 13**

Do you agree with our proposal to require as a revised MDR separate disclosure of the gender ratio of: (i) senior management; and (ii) the workforce (excluding senior management) in the CG Report?

No

### Please provide reasons for your views.

As per our comment from the previous question, this should be a recommendation rather than a requirement.

#### **Question 14**

Do you agree with our proposal to codify the arrangements during temporary deviations from the requirement for issuers to have directors of different genders on the board as set out in draft Main Board Listing Rule 13.92(2) in Appendix I?

No

## Please provide reasons for your views.

As per our comment from the previous question, this should be a recommendation rather than a requirement.

## Question 15(a)

Do you agree with our proposal to emphasise in Principle D.2 the board's responsibility for the issuer's risk management and internal controls and for the (at least) annual reviews of the effectiveness of the risk management and internal control systems?

No

#### Please provide reasons for your views.

This would burden the issuers and discourage listing on the HKEX.

## Question 15(b)

Do you agree with our proposal to upgrade the requirement to conduct (at least) annual reviews of the effectiveness of the issuer's risk management and internal control systems to mandatory and require the disclosures set out in MDR paragraph H?

No

#### Please provide reasons for your views.

This would burden the issuer and discourage listing on the HKEX.

#### **Question 16**

Do you agree with our proposal to refine the existing CPs in section D.2 of the CG Code setting out the scope of the (at least) annual reviews of the risk management and internal control systems?

No

Please provide reasons for your views.

This would burden the issuers and discourage listing on the HKEX.

## **Question 17**

Do you agree with our proposal to introduce a new MDR requiring specific disclosure of the issuer's policy on payment of dividends and the board's dividend decisions during the reporting period?

No

Please provide reasons for your views.

This should be a recommendation rather than a requirement.

#### **Question 18**

Do you agree with our proposal to introduce a Listing Rule requirement for issuers to set a record date to determine the identity of security holders eligible to attend and vote at a general meeting or to receive entitlements?

No

Please provide reasons for your views.

This should be a recommendation rather than a requirement.

#### **Question 19**

Do you agree with our proposal to codify our recommended disclosures in respect of issuers' modified auditors' opinions into the Listing Rules?

Yes

Please provide reasons for your views.

This would enhance investor communication

## **Question 20**

Do you agree with our proposal to clarify our expectation of the provision of monthly updates in CP D.1.2 and the note thereto?

Yes

Please provide reasons for your views.

This would clarify the provision and enhance the voice of INEDs.

## **Question 21**

Do you agree with our proposal to align requirements for the nomination committee, the audit committee and the remuneration committee on establishing written terms of reference for the committee and the arrangements during temporary deviations from requirements as set out in draft Main Board Listing Rules 3.23, 3.27, 3.27B, 3.27C and 8A.28A in Appendix I?

Yes

Please provide reasons for your views.

This would enhance investor communication.

# **Question 22**

Do you agree with the proposed implementation date of financial years commencing on or after 1 January 2025, with transitional arrangements as set out in paragraphs 182 to 183 of the Consultation Paper?

No

Please provide reasons for your views.

More time is required to complete.