#### **Submitted via Qualtrics**

**Hong Kong Investor Relations Association** 

**Company/Organisation view** 

**Professional Body / Industry Association** 

### **Question 1**

Do you agree with our proposal to introduce a new Code Provision (CP) under the Corporate Governance Code (CG Code) requiring issuers without an independent board chair to designate one independent non-executive director (INED) as a Lead INED to enhance engagement with investors and shareholders?

Yes

#### Please provide reasons for your views.

It will enhance corporate transparency and shareholder engagement. But it should be noted that (1) the company's investor relations officer should be the key person to represent company in meeting investors, (2) all INEDs, not only the Lead INED, can engage with investors and be able to share their views with investors, in a way similar to how investor engagement is not only a responsibility of the Chairman/CEO, but also other EDs/executive team members' responsibility.

### Question 2(a)

Regarding continuous professional development for directors, do you agree with our proposal to make continuous professional development mandatory for all existing directors, without specifying a minimum number of training hours?

Yes

Please provide reasons for your views.

INEDs should have more training to fulfil their jobs.

#### Question 2(b)

Regarding continuous professional development for directors, do you agree with our proposal to require First-time Directors to complete a minimum of 24 hours of training within 18 months following their appointment?

Yes

Please provide reasons for your views.

First time directors need training to understand their fiduciary duties.

### Question 2(c)

Regarding continuous professional development for directors, do you agree with our proposal to define "First-time Directors" to mean directors who (i) are appointed as a director of an issuer listed on the Exchange for the first time; or (ii) have not served as a director of an issuer listed on the Exchange for a period of three years or more prior to their appointment?

Yes

Please provide reasons for your views.

### Question 2(d)

Regarding continuous professional development for directors, do you agree with our proposal to specify the specific topics that must be covered under the continuous professional development requirement?

Yes

Please provide reasons for your views.

#### **Question 3**

Do you agree with the proposed consequential changes to Principle C.1 and CP C.1.1 of the CG Code?

Yes

Please provide reasons for your views.

#### **Question 4**

Do you agree with our proposal to upgrade the current Recommended Best Practice (RBP) in the CG Code to a CP requiring issuers to conduct regular board performance reviews at least every two years and make disclosure as set out in CP B.1.4?

Yes

Please provide reasons for your views.

Such issues are often asked by investors. This will help enhance transparency.

### **Question 5**

Do you agree with our proposal to introduce a new CP requiring issuers to maintain a board skills matrix and make disclosure set out in CP B.1.5?

Yes

Please give reasons for your views.

Such issues are often asked by investors. This will help uphold quality of the board.

### Question 6(a)

In relation to our proposal to introduce a "hard cap" of six listed issuer directorships that INEDs may hold, do you agree with the hard cap to ensure that INEDs are able to devote sufficient time to carry out the work of the listed issuers?

Yes

Please provide reasons for your views.

Agree that INEDs should devote sufficient amount of time to carry out the work, and it is difficult to do so if one is overboarded.

## Question 6(b)

In relation to our proposal to introduce a "hard cap" of six listed issuer directorships that INEDs may hold, do you agree with the proposed three-year transition period to implement the hard cap?

Yes

Please provide reasons for your views.

#### **Question 7**

Do you agree with the proposal to introduce a new Mandatory Disclosure Requirement (MDR) in the CG Code to require the nomination committee to annually assess and disclose its assessment of each director's time commitment and contribution to the board?

Yes

Please provide reasons for your views.

### Question 8(a)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree with the proposed hard cap to strengthen board independence?

No

### Please give reasons for your views.

We believe the number of years of tenure does not have a direct relationship of INED independence. Given the difficulty in looking for good and qualified INEDs, the 9 year cap should be lifted.

### Question 8(b)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree that a person can be re-considered as an INED of the same issuer after a two-year cooling-off period?

Yes

# Please provide reasons for your views.

If the purpose of the rule is to have hard cap for long-tenure INEDs, it is questionable whether such persons can be re-considered as INEDs of the same issuer after a two-year cooling-off period.

## Question 8(c)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree with the proposed three-year transition period in respect of the implementation of the hard cap?

No

#### Please provide reasons for your views.

We do not support the introduction of a nine-year "hard cap" on INEDs.

### **Question 9**

Do you agree with the proposal to require all issuers to disclose the length of tenure of each director in the CG Report?

Yes

Please provide reasons for your views.

It will enhance transparency.

#### **Question 10**

Do you agree with our proposal to introduce a CP requiring issuers to have at least one director of a different gender on the nomination committee?

Yes

Please provide reasons for your views.

There is an increasing demand on gender diversity disclosure by investors. But we acknowledge that it will be more difficult for smaller listed companies to implement.

### **Question 11**

Do you agree with our proposal to introduce a Listing Rule to require issuers to have and disclose a diversity policy for their workforce (including senior management)?

Yes

Please provide reasons for your views.

There is an increasing demand on gender diversity disclosure by investors.

#### **Question 12**

Do you agree with our proposal to upgrade from a CP to a MDR the requirement on the annual review of the implementation of an issuer's board diversity policy?

Yes

Please provide reasons for your views.

There is an increasing demand on gender diversity disclosure by investors.

#### **Question 13**

Do you agree with our proposal to require as a revised MDR separate disclosure of the gender ratio of: (i) senior management; and (ii) the workforce (excluding senior management) in the CG Report?

Yes

#### Please provide reasons for your views.

There is an increasing demand on gender diversity disclosure by investors.

#### **Question 14**

Do you agree with our proposal to codify the arrangements during temporary deviations from the requirement for issuers to have directors of different genders on the board as set out in draft Main Board Listing Rule 13.92(2) in Appendix I?

Yes

Please provide reasons for your views.

### Question 15(a)

Do you agree with our proposal to emphasise in Principle D.2 the board's responsibility for the issuer's risk management and internal controls and for the (at least) annual reviews of the effectiveness of the risk management and internal control systems?

Yes

### Please provide reasons for your views.

It will bring better corporate governance. But to make it less onerous for small listed companies, the requirement to conduct reviews may be lessened to every two years instead of annually.

# Question 15(b)

Do you agree with our proposal to upgrade the requirement to conduct (at least) annual reviews of the effectiveness of the issuer's risk management and internal control systems to mandatory and require the disclosures set out in MDR paragraph H?

Yes

#### Please provide reasons for your views.

It will bring better corporate governance. But to make it less onerous for small listed companies, the requirement to conduct reviews may be lessened to every two years instead of annually.

#### **Question 16**

Do you agree with our proposal to refine the existing CPs in section D.2 of the CG Code setting out the scope of the (at least) annual reviews of the risk management and internal control systems?

Yes

Please provide reasons for your views.

It will bring better corporate governance. But to make it less onerous for small listed companies, the requirement to conduct reviews may be lessened to every two years instead of annually.

### **Question 17**

Do you agree with our proposal to introduce a new MDR requiring specific disclosure of the issuer's policy on payment of dividends and the board's dividend decisions during the reporting period?

Yes

Please provide reasons for your views.

Although some view there should be leeway for issuers on whether to disclose dividend policy, most would agree that (1) dividend policy is a prime concern for investors, (2) it plays a key role in making investment decisions, and (3) such disclosure will increase transparency.

# **Question 18**

Do you agree with our proposal to introduce a Listing Rule requirement for issuers to set a record date to determine the identity of security holders eligible to attend and vote at a general meeting or to receive entitlements?

Yes

Please provide reasons for your views.

#### **Question 19**

Do you agree with our proposal to codify our recommended disclosures in respect of issuers' modified auditors' opinions into the Listing Rules?

Yes

Please provide reasons for your views.

### **Question 20**

Do you agree with our proposal to clarify our expectation of the provision of monthly updates in CP D.1.2 and the note thereto?

Yes

Please provide reasons for your views.

### **Question 21**

Do you agree with our proposal to align requirements for the nomination committee, the audit committee and the remuneration committee on establishing written terms of reference for the committee and the arrangements during temporary deviations from requirements as set out in draft Main Board Listing Rules 3.23, 3.27, 3.27B, 3.27C and 8A.28A in Appendix I?

Yes

Please provide reasons for your views.

### **Question 22**

Do you agree with the proposed implementation date of financial years commencing on or after 1 January 2025, with transitional arrangements as set out in paragraphs 182 to 183 of the Consultation Paper?

Yes

Please provide reasons for your views.