#### **Submitted via Qualtrics**

(Anonymous)

Company/Organisation view

**Listed Company** 

### **Question 1**

Do you agree with our proposal to introduce a new Code Provision (CP) under the Corporate Governance Code (CG Code) requiring issuers without an independent board chair to designate one independent non-executive director (INED) as a Lead INED to enhance engagement with investors and shareholders?

No

### Please provide reasons for your views.

INEDs are not full-time employees of the issuer. Most issuers have investor relations department, which serves the role of communicating with the investors and shareholders. Besides, INEDs should contribute to the development of the issuer's strategy and policies through independent, constructive and informed comments and should not involved in the day-to-day operations. It is unfair to the Lead INED as the alternative shareholder communication channels of the issuers.

### Question 2(a)

Regarding continuous professional development for directors, do you agree with our proposal to make continuous professional development mandatory for all existing directors, without specifying a minimum number of training hours?

No

Please provide reasons for your views.

The current requirements are adequate.

#### Question 2(b)

Regarding continuous professional development for directors, do you agree with our proposal to require First-time Directors to complete a minimum of 24 hours of training within 18 months following their appointment?

No

Every newly appointed director should have already received a comprehensive and tailored induction upon appointment, 15 hours of training (equivalent to the requirement of issuer's company secretary) seems more reasonable for the First-time Directors.

### Question 2(c)

Regarding continuous professional development for directors, do you agree with our proposal to define "First-time Directors" to mean directors who (i) are appointed as a director of an issuer listed on the Exchange for the first time; or (ii) have not served as a director of an issuer listed on the Exchange for a period of three years or more prior to their appointment?

Yes

Please provide reasons for your views.

# Question 2(d)

Regarding continuous professional development for directors, do you agree with our proposal to specify the specific topics that must be covered under the continuous professional development requirement?

Yes

Please provide reasons for your views.

#### **Question 3**

Do you agree with the proposed consequential changes to Principle C.1 and CP C.1.1 of the CG Code?

Yes

Please provide reasons for your views.

# **Question 4**

Do you agree with our proposal to upgrade the current Recommended Best Practice (RBP) in the CG Code to a CP requiring issuers to conduct regular board performance reviews at least every two years and make disclosure as set out in CP B.1.4?

No

#### Please provide reasons for your views.

The proposal for conducting regular board performance reviews is acceptable. However, we disagree with extensive and onerous disclosure details of the board performance reviews.

#### **Question 5**

Do you agree with our proposal to introduce a new CP requiring issuers to maintain a board skills matrix and make disclosure set out in CP B.1.5?

No

### Please give reasons for your views.

The qualification and skills of directors are disclosed in their biographical details and the additional disclosure of board skills matrix seems redundant.

### Question 6(a)

In relation to our proposal to introduce a "hard cap" of six listed issuer directorships that INEDs may hold, do you agree with the hard cap to ensure that INEDs are able to devote sufficient time to carry out the work of the listed issuers?

No

#### Please provide reasons for your views.

The qualities of an INED (such as professional knowledge, personal capabilities, technical skills and extensive experience) are more important to the issuer than the number of their other directorships. Every director (including INED) should be subject to retirement by rotation at least once every three years and the shareholders can assess the performance of the director by casting their votes.

### Question 6(b)

In relation to our proposal to introduce a "hard cap" of six listed issuer directorships that INEDs may hold, do you agree with the proposed three-year transition period to implement the hard cap?

No

#### Please provide reasons for your views.

Same as our views set out in 6(a) above.

#### **Question 7**

Do you agree with the proposal to introduce a new Mandatory Disclosure Requirement (MDR) in the CG Code to require the nomination committee to annually assess and disclose its assessment of each director's time commitment and contribution to the board?

No

#### Please provide reasons for your views.

The proposal is not acceptable as the assessment is difficult to be performed and sensitive in nature. Besides, Code Provision B.2.1 of CG Code has already ensured directors are able to devote sufficient time and attention to the issuer's affairs and should not accept the appointment if they cannot do so.

### Question 8(a)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree with the proposed hard cap to strengthen board independence?

No

### Please give reasons for your views.

The "hard cap" of nine years on the tenure of INEDs is unacceptable as the qualities of an INED (such as professional knowledge, personal capabilities, technical skills and extensive experience) are more important to the issuer than the tenure of services. Long tenure of services may not necessarily affect independence of the INED.

### Question 8(b)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree that a person can be re-considered as an INED of the same issuer after a two-year cooling-off period?

No

#### Please provide reasons for your views.

Same as our views set out in Question 8(a)

### Question 8(c)

In relation to our proposal to introduce a "hard cap" of nine years on the tenure of INEDs, beyond which an INED will no longer be considered to be independent, do you agree with the proposed three-year transition period in respect of the implementation of the hard cap?

No

Please provide reasons for your views.

Same as our views set out in Question 8(a)

### **Question 9**

Do you agree with the proposal to require all issuers to disclose the length of tenure of each director in the CG Report?

Yes

Please provide reasons for your views.

### **Question 10**

Do you agree with our proposal to introduce a CP requiring issuers to have at least one director of a different gender on the nomination committee?

No

Please provide reasons for your views.

The proposal is unnecessary as the issuer has already required to have at least one director of different gender whose independent, constructive and informed views are taken into account by the board.

#### **Question 11**

Do you agree with our proposal to introduce a Listing Rule to require issuers to have and disclose a diversity policy for their workforce (including senior management)?

Yes

Please provide reasons for your views.

#### **Question 12**

Do you agree with our proposal to upgrade from a CP to a MDR the requirement on the annual review of the implementation of an issuer's board diversity policy?

Yes

### **Question 13**

Do you agree with our proposal to require as a revised MDR separate disclosure of the gender ratio of: (i) senior management; and (ii) the workforce (excluding senior management) in the CG Report?

No

Please provide reasons for your views.

The proposal is unnecessary and too onerous. The CG report and ESG report have already disclosed gender of the issuer's employee by number and by rate.

#### **Question 14**

Do you agree with our proposal to codify the arrangements during temporary deviations from the requirement for issuers to have directors of different genders on the board as set out in draft Main Board Listing Rule 13.92(2) in Appendix I?

Yes

Please provide reasons for your views.

### Question 15(a)

Do you agree with our proposal to emphasise in Principle D.2 the board's responsibility for the issuer's risk management and internal controls and for the (at least) annual reviews of the effectiveness of the risk management and internal control systems?

Yes

Please provide reasons for your views.

#### Question 15(b)

Do you agree with our proposal to upgrade the requirement to conduct (at least) annual reviews of the effectiveness of the issuer's risk management and internal control systems to mandatory and require the disclosures set out in MDR paragraph H?

No

While annual reviews of the issuer's risk management and internal control systems are necessary, the disclosure should not be too extensive and onerous as it will increase the administrative burden of the issuer.

# **Question 16**

Do you agree with our proposal to refine the existing CPs in section D.2 of the CG Code setting out the scope of the (at least) annual reviews of the risk management and internal control systems?

Yes

Please provide reasons for your views.

### **Question 17**

Do you agree with our proposal to introduce a new MDR requiring specific disclosure of the issuer's policy on payment of dividends and the board's dividend decisions during the reporting period?

Yes

Please provide reasons for your views.

#### **Question 18**

Do you agree with our proposal to introduce a Listing Rule requirement for issuers to set a record date to determine the identity of security holders eligible to attend and vote at a general meeting or to receive entitlements?

Yes

Please provide reasons for your views.

# **Question 19**

Do you agree with our proposal to codify our recommended disclosures in respect of issuers' modified auditors' opinions into the Listing Rules?

Yes

### **Question 20**

Do you agree with our proposal to clarify our expectation of the provision of monthly updates in CP D.1.2 and the note thereto?

Yes

Please provide reasons for your views.

# **Question 21**

Do you agree with our proposal to align requirements for the nomination committee, the audit committee and the remuneration committee on establishing written terms of reference for the committee and the arrangements during temporary deviations from requirements as set out in draft Main Board Listing Rules 3.23, 3.27, 3.27B, 3.27C and 8A.28A in Appendix I?

Yes

Please provide reasons for your views.

### **Question 22**

Do you agree with the proposed implementation date of financial years commencing on or after 1 January 2025, with transitional arrangements as set out in paragraphs 182 to 183 of the Consultation Paper?

Yes