# NEXT GENERATION POST-TRADE PLATFORM TOWN HALL

NextGen



Trevor Spanner Group Chief Information Officer

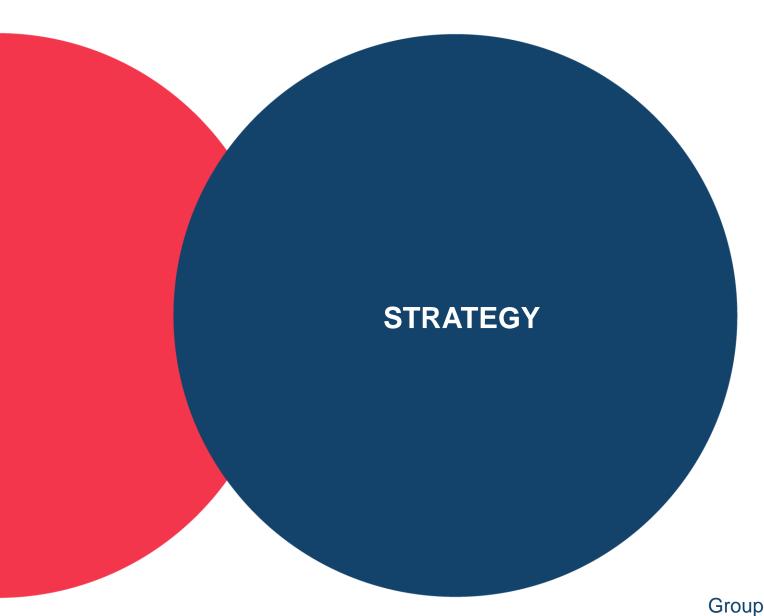
Calvin Tai *Joint Chief Operating Officer* 

Richard Leung
Chief Technology Officer

## **AGENDA**

- 1 NextGen Strategy
- 2 Risk Management and Operational Change
- 3 Technology Change
- 4 Next Steps
- 5 Q&A



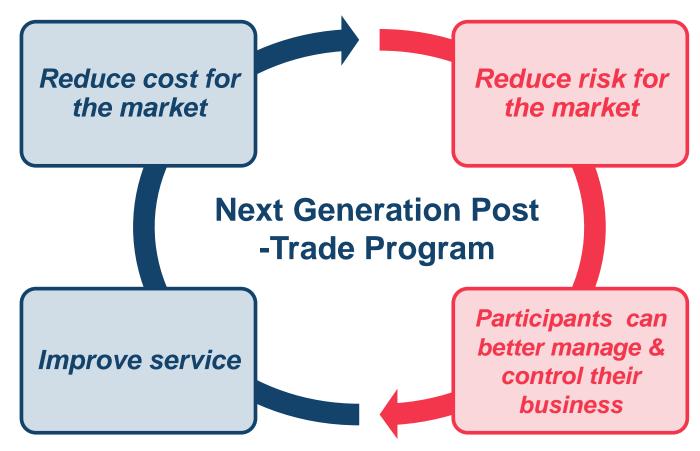




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## **NextGen Key Drivers**

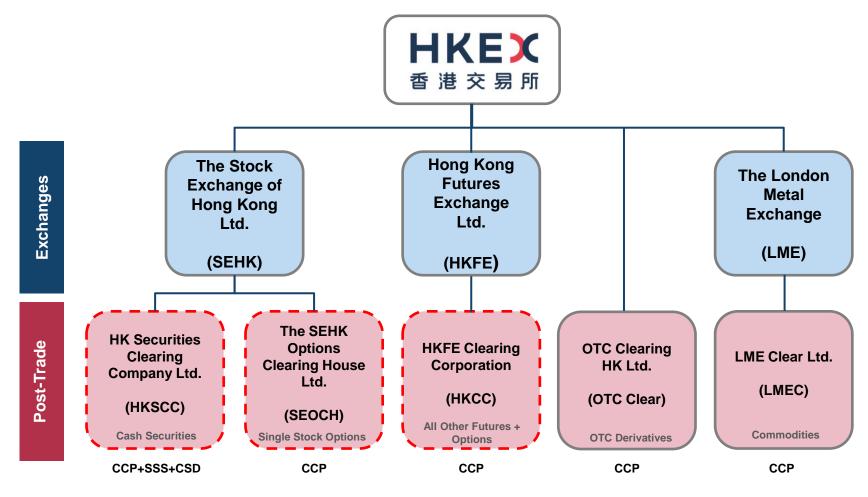
## Our drivers are simple:



Driven by new technology



## **NextGen Post Trade Scope**





### In scope for the NextGen Post-Trade Platform

#### Note:

- (1) Lines indicate functional, rather than legal, relationships between entities.
- (2) CCP: Central Counterparty; SSS: Securities Settlement System; CSD: Central Securities Depository



## **Key Objectives**

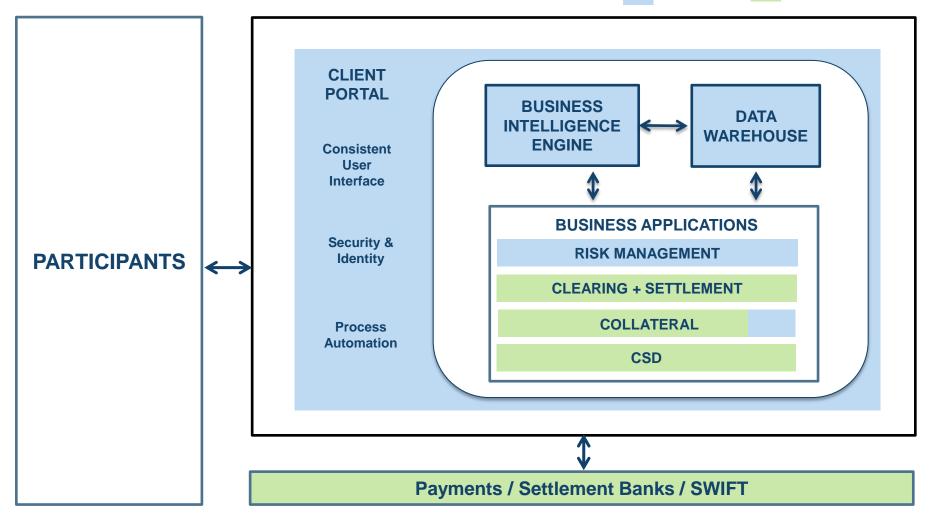
### Streamline and modernise our Post -Trade systems to maintain competitiveness

- Holistic upgrade for HKEX's post-trade infrastructure
  - Not just a technology refresh
- Enhance HKEX's offering throughout the post trade value chain
  - Enhance capital efficiencies for the market
  - Improve risk management capabilities
  - Agility to launch new products and services
- Improve efficiency and resilience
  - Process automation & improvements
  - Cost and risk reduction
  - Maintain compliance with international regulations
- Prepare for the future
  - Respond to an increasingly global regulatory environment
  - Greater integration with Mainland market infrastructure
  - Support future products and services



## **NextGen Post Trade Environment**

Phase 1 Phase 2 2019 +



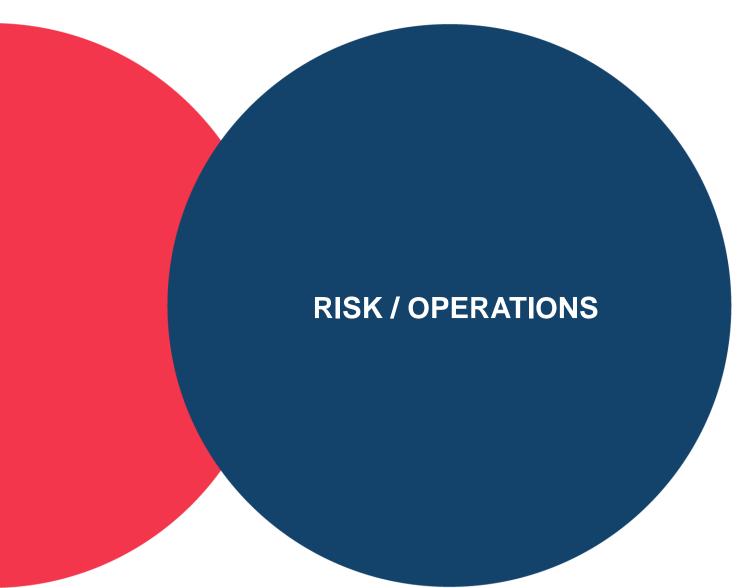
Reduce cost and risk for the market as a whole, improve service and provide tools for Participants to better manage and control their businesses



## NextGen 2018/19 Programme of Work – Four Areas of Focus

### **Initiate underlying infrastructure** Implement a new single risk engine foundations for the new platform Introduction of revised risk models -Data Warehouse / Business Intelligence / VaR, starting with the securities Consolidated Reporting capabilities market targeted for Q2 2019 (subject to SFC discussions and detailed planning) Client Portal (single client view into HKEX Post-trade) for Clearing Participants Followed by Listed Derivatives How Distributed Ledger Technology (DLT) Defining the appropriate clearing could work within the HK market and and settlement model/ USM integration with legacy technology (previously known as scripless) Cloud adoption and leverage Determining the requirement and/or solutions for post-trade services Data mining and analytics **Explore innovation through new** Take business decisions that impact the technologies market

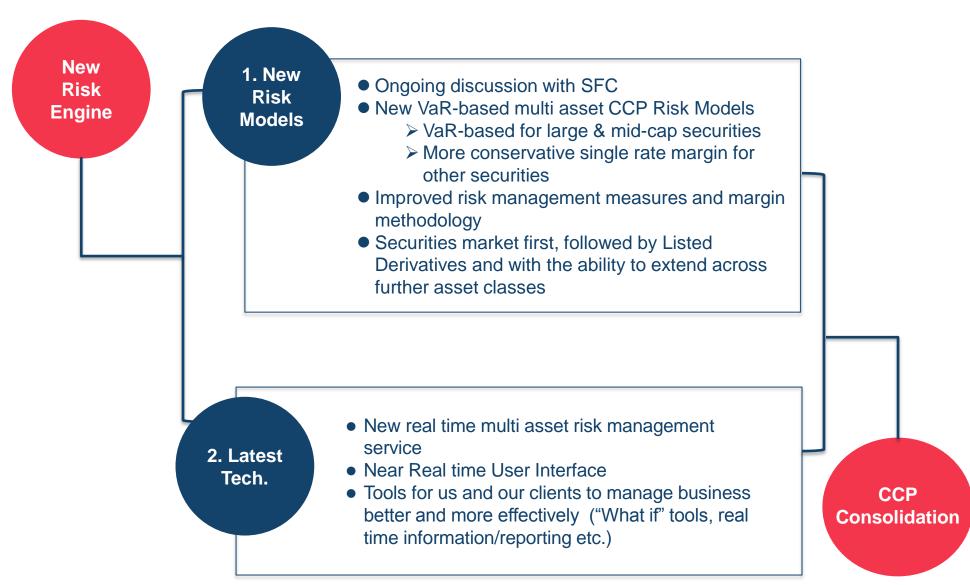






Calvin Tai Joint Chief Operating Officer

## **Multi Asset Single Risk Engine**





## **New Risk Model – Overview of Changes**

### **Current HKSCC Model**

### Single scenario to capture CP's risk exposure

- Initial Margin: single margin rate based on Hang Seng Index (HSI) applied to <u>all</u> securities
- Stress Testing: up and down scenario applied to <u>all</u> securities to generally cover systemic risk

### **Next Generation Risk Models**

### Multiple scenarios to capture CP's risk exposure

- Initial Margin: Better reflects exposure of different stocks positions and offers risk offset within the portfolio
- Stress Testing: Multiple product-specific scenarios applied to <u>each</u> security

Improved risk protection to market and higher margin efficiency to participants



## **New Single Risk Engine - Drivers**

### Robust and Efficient Risk Management Capabilities

- Support and better scale for additional products and services
- Near real-time monitoring, reporting and management of risks
- Portfolio margining within and across asset classes with NG Risk Models
- Support growing usage of non-cash collateral with enhanced risk management capabilities

## -1 Robustness & Resilience

Strengthens robustness and resilience of CCP and markets

## Capital Efficiency

■ Higher capital efficiency for CPs due to lower riskbased margin requirements → beneficial to competitiveness of Hong Kong financial market

## 2 Risk-based Approach

- Initial Margin (IM) and Default Fund (DF) better reflect the portfolio risk of each CP
- Higher IM requirement for portfolios with higher risk;
   reinforces the "defaulter-pays" principle

## 4 International best practices

- Consistent with global practices
- Enhanced compliance with evolving international and regulatory standards

Provides better protection for HKEX and overall capital savings for the market



## **Core Components - Multi Asset Single Risk Engine**

### **Near Real Time User Interface**

Allow users' to access the most up to date risk information

## **Tools to better manage your business**

Provide a more comprehensive picture of risk exposure

## "What if" tool

 A simulation tool that helps predicts the outcome base on users' preference of inputs



## **CCP Consolidation - Key Drivers**

1

## COMPETITIVE POSITIONING

and making the model future-proof

- Modernizing current structure to support expansion and market growth
- Capital & collateral efficiencies of CPs are key differentiators

3

## **OPERATIONAL EFFICIENCIES**

by removing duplicated functions

- Savings for market participants & HKEX
- Better scale for Cover 2 <sup>1</sup> and/or higher ADT
- · Efficient use of liquidity resources

2

### STRATEGIC TIMING/ OPPORTUNITY

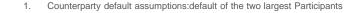
to simplify current platform

- Launch of NextGen offers a prime strategic opportunity to implement a simplified structure
- Aligning HKEX with international practices

4

# DIRECT FINANCIAL SAVINGS for HKEX and the market

- Reduce capital contributions by CPs and HKEX
- · Reduce reliance on bank financing









Richard Leung Chief Technology Officer

## **Data Warehouse & Business Intelligence**

Allows Clients and HKEX to better manage their businesses

- Provides business intelligence and analytics for clients and ourselves to gain insight into our market and performance
- Offers a Dashboard to collate and display data and reports, a full query analytical tool, and powerful reporting capabilities
- Automated, machine readable reports CSV files etc.
- New tools and services to CPs such as interactive queries

Data Warehouse

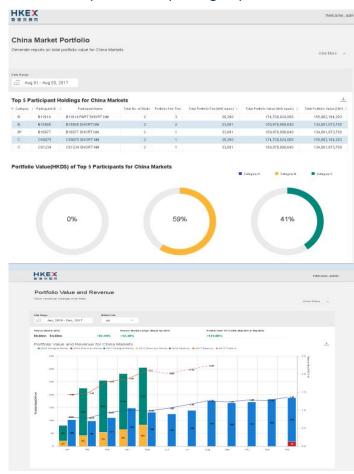
- Centralized data repository
- Interfacing capability with data sources (e.g. Legacy and new post trade systems including market data.

Business Intelligence

- Customizable dashboards
- Interactive queries and analysis tool and associated visualizations in form of reports
- Role based access control to functions and data

Services

- Data modelling, automated, machine readable reports
- New tools and services to CPs and internal users, such as interactive queries





### **Client Portal**

### 1. Web Portal

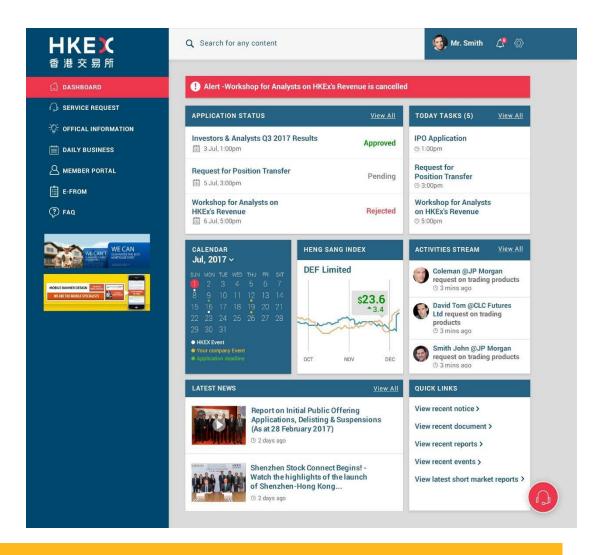
- Single entry point
- Customisable user dashboard
- Centralized alert and notifications
- Tailored HKEX News and Updates

### 2. Workflow Engine and e-Forms

- Automated communication
- Digitization of manual forms
- · Simplified operations
- Streamlined processes

## 3. Identity and Access Management

- Enterprise-grade security
- Flexible and client-controlled user account structure
- Integration across NextGen applications
- Depth of knowledge of market



A secure, attractive and easy to use portal for all participants to access HKEX services.



## **Client Portal Phased Scope**

### Phase 1

### Phase 2



**Services** 

#### **CPs**

## Participant & account data maintenance

- SPSA application
- Declaration and confirmations
- Activity enrolment
- Technical setup application
- Service requests

### **New Applicants**

- CCEP & CCCP application
- Targeted 'wizard' form selection
- Information at fingertips reducing errors and queries

#### **ETF**, Registrars

- Ad-hoc/ special CA instructions
- Securities transfer application with other CSDs.

#### **Issuer Services**

- Unify potential revenue generating issuer services under common interface
- Deep integration between Custodian/Broker processes and Issuers

### **CP System Vendors**

- Project communication
- System materials
- Vendor requirements
- Declaration and confirmation (e.g. system readiness)

### **Unified Onboarding**

 Single Interface to all CP & IP onboarding activities

### Digitising over 90 individual forms in Phase 1

Transitional business services will be migrated back to their respective applications in the future.



## **HKEX DLT Strategy – Identifying Potential Value to Our Industry**

Acquisition of DLT skills and expertise

Get our feet wet

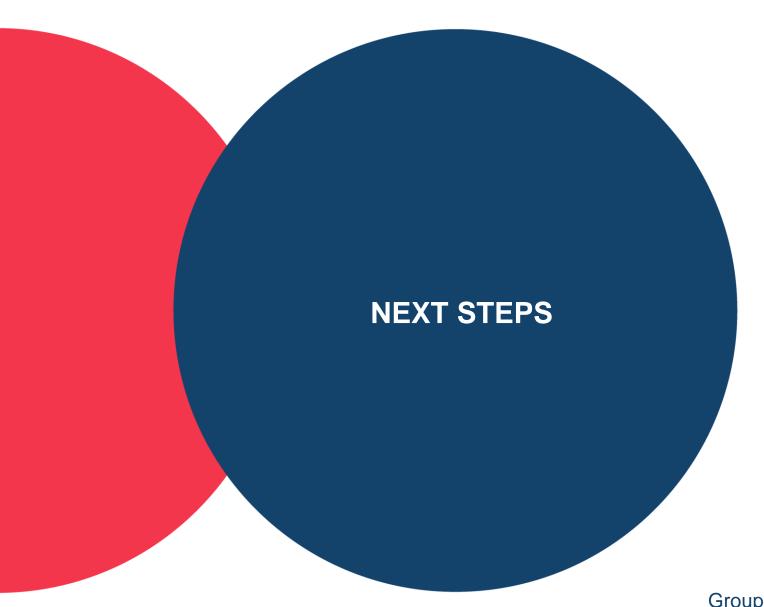
Learn and share experiences with other FMIs and Participants

Practical use cases applicable in our FMI space

Test current technology providers and new players

Looking beyond the DLT powerpoints







Trevor Spanner Group Chief Information Officer

## **CP NextGen Operational / Technical Changes**

New Risk Models VaR

- VaR parameter file available via browser / Secure File Transfer (SFTP)
- Machine readable .csv or similar
- CP can use the file to calculate the portfolio margin

Reports

- Consolidated set of standard automated Clearing Reports including risk and position reports
- Position and price reports will be provided at day-end
- Clearing Participants retrieve NextGen reports via Secure File Transfer (SFTP)

Margin Simulation Tools

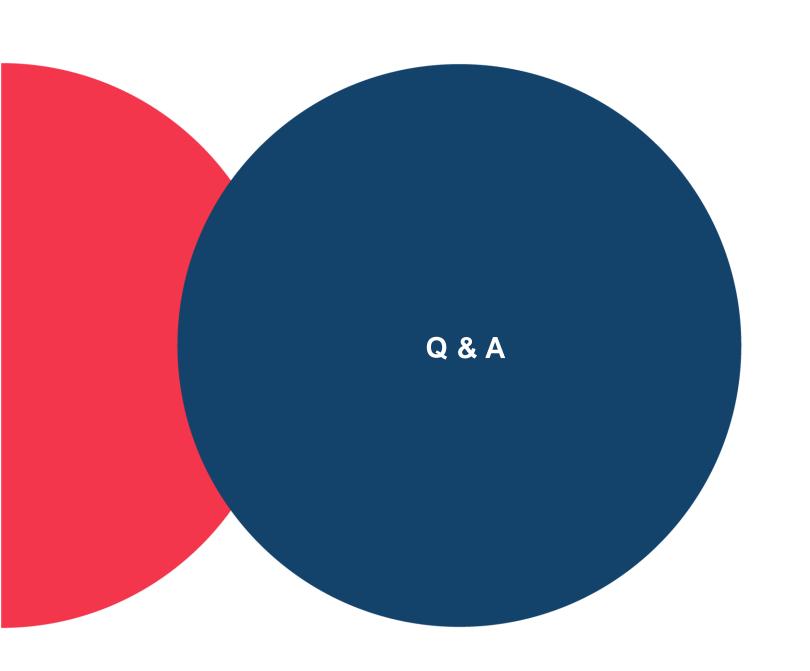
- Several options and a combination of options can be offered to CPs
- Browser based / API / Parameter File etc....



## **Next Steps**

- Publish Project Plans and Key Milestones Q1 2018
- Publish dates for all technical specifications Q1 2018
  - Automated Reports specification
  - VaR Parameter File specification
  - Connectivity Specification
  - User Guides etc.
- Continue/ Initiate CP Working Groups as required, for e.g.:
  - Clearing Risk WG
  - Report Data Specification WG
  - Client Portal WG
  - NG Technical WG
  - USM Working Group
- Active engagement with Industry Bodies
  - Broker Associations
  - ASIFMA
  - FIA







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